24th July, 2015

То

The Board of Directors, Carrier Airconditioning & Refrigeration Limited Narsingpur, Kherki Daula Post, Gurgaon-122004, Haryana

Sub: Resignation Letter

Dear Sirs,

On account of my role change in the organization, I, Vineet Kashyap, tender my resignation from the designation of Director of the Company with effect from 24 July, 2015.

I thank the Board of Directors for their unstinted support and co-operation extended to me during my tenure as Director.

You are requested to accept my resignation and take the same on record.

Sincerely,

(Vineet Kashyap) DIN: 6948162

Address: B-122 Second Floor,

Sarvodaya Enclave, Delhi – 110017